04/29/1999ROENV021999.xls

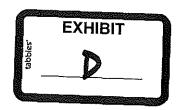
Envelope Jet Shop Financial Analysis

ASSUMPTIONS

RO ENVELOPE ASSET PURCHASE

MARK MODERACKI MODERACKI 4,0 243-1520

1	Purchase the 100 % of the assets for \$2MM, PAYABLE OVER 4 YEARS
2	Will refinance RO debt @ 8.0%, PAYABLE OVER 4 YEARS
3	WILL NEED TO SECURE A LINE OF CREDIT FOR \$750000 to 1,000,000
4	GOODWILL TO AMORTIZE OVER 15 YEARS
5	DEPRECIATION OF EQUIPMENT 7 YEARS S/L, OFFICE 5 YEARS S/L,
	TRANSPORTATION 3 YEARS, LEASEHOLD 15 YEARS S/L.
6	TURN A/R 8 TIMES or 45 DAYS
7	TURN INVENTORY 20 TIMES OR 18 DAYS
8	TURN A/P 5 TIMES
9	P/L ASSUMES VARIABLE COST WILL CHANGE WITH SALES VOLUME.
10	OFFICER COMPENSATION FOR ROBBY WILL END AFTER YEAR 2
11	WAREHOUSE WILL NOT BE RENTED
12	Oles will manufacture 50 % of RO's envelopes and make a 20% contribution return
	Oles will manufacture 15 % of RO's envelopes and make a 30% contribution return





Envelope Jet Shop mancial Analysis			r=				
Palance Sheet				OFORMA			
	PURCHASE	PURCHASE	AFTER	END OF	END OF	END OF	END OF
te sets	02/28/1999	ENTRY	PURCHASE	YEAR 1	YEAR 2	YEAR 3	YEAR 4
•	40.004	4.000	47.004				
S sh	16,234	1,000	17,234	075 000	-	-	4 400 005
Accounts Receivable	609,349	-	609,349	675,000	810,000	972,500	1,166,375
Inventory	153,202		153,202	212,292	254,002	304,210	364,111
nployee Advances apaids	3,800		3,800	3,800	3,800	3,800	3,800
apaids	5,000		5,000	5,000	5,000	3,000	3,000
Current Assets	782,585	1,000	783,585	891,092	1,067,802	1,280,510	1,534,286
							.,,,
ed Assets							
Machinery	688,684	(188,684)	500,000	500,000	500,000	500,000	500,000
Office Equipment	114,236	(64,236)	50,000	50,000	50,000	50,000	50,000
ransportation	10,734	(734)	10,000	10,000	10,000	10,000	10,000
leasehold Impr.	48,189	(23,189)	25,000	25,000	25,000	25,000	25,000
Accumulated Depreciation	(638,560)	638,560	-	(86,429)	(172,857)	(259,286)	(345,714)
Net Fixed Assets	223,283	361,717	585,000	498,571	412,143	325,714	239,286
	4 040	4 004 20	4 002 000	4 500 040	4 407 500	4 25 4 242	4.054.040
ther Assets (Goodwill)	1,812	1,691,257	1,693,069	1,580,319	1,467,568	1,354,818	1,354,818
Total Assets	1,007,680	2,053,974	3,061,654	2,969,982	2,947,513	2,961,042	3,128,389
Total Assets	1,007,000	2,000,014	0,001,004	2,000,002	2,041,010	2,001,042	0,120,003
abilities				_			
Accounts Payable	669,527		669,527	621,870	744,504	891,887	1,067,313
Current Portion of LTD	-	٠ ـ	-	144,170	144,170	144,170	144,170
Redit Line	100,000	-	100,000	353,672	607,099	682,237	254,408
ccrued Liabilites & Taxes	14,147	-	14,147	19,999	30,000	40,000	50,000
3 '		-	-				·
Current Liabilities	783,674		783,674	1,139,711	1,525,773	1,758,294	1,615,891
	_						
ue to Officers	188,240	(188,240)			-		•
Notes Payable : WT Bank /	128,764	300,000	300,000	225,000	150,000	75,000	•
Notes Payable : Welde / Re		164,022	164,022	123,017	82,012	41,007	2
otes Payable : Leases	112,958	1,700,000	112,958 1,700,000	84,793 1,300,000	56,628 800,000	28,463 200,000	298
urchase Payable		1,700,000	1,700,000	1,300,000	000,000	200,000	~
NonCurrent Liabilities	465,220	1,975,782	2,276,980	1,732,810	1,088,640	344,470	300
and the state of t	,	1,000,100		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
otal Liabilities	1,248,894	1,975,782	3,060,654	2,872,521	2,614,413	2,102,764	1,516,191
—					· · · · · · · · · · · · · · · · · · ·		
Stockholders Equity			j j	1			
Common Stock	10,000	1,000	1,000	1,000	1,000	1,000	1,000
Retained Earnings (Deficit)	(247,296)		J .	l	96,461	332,100	857,279
Current Net Income	(3,918)		!	96,461	235,640	. 525,178	753,920
Dividends - Tax Payments			J j	-	-	-	-
andra							· · · · · · · · · · · · · · · · · · ·
Total Stockholders Equity	1,007,680	1,976,782	1,000	97,461	333,100	858,279	<u>1,612,198</u>

3,061,654

Total Liab. & Equity

2,969,982

2,947,514

2,961,042

velope Jet Shop	Case 1:02-cv-02017-WMRURCHASE, BRICE TAM 17/2004							
ancial Analysis	PROFORMA \$2MM							
mmary P/L	YEAR 1		YEAR 2		YEAR 3		YEAR 4	
L ES .	5,400,000	100%	6,480,000	100%	7,780,000	100%	9,331,000	100%
			, ,		•			
RCHASES	3,308,569		3,970,283		4,766,790		5,717,085	61.3%
BOR ERHEAD	461,676	8.5%	554,011		665,155	8.5%	•	8.5%
ERREAD	475,590	8.8%	555,756	8.6%	652,252	8.4%	767,378	8.2%
ST OF GOODS SOLD	4,245,835	78.6%	5,080,050	78.4%	6,084,197	78.2%	7,282,222	78.0%
COSS MARGIN	1,154,165	21.4%	1,399,950	21.6%	1,695,803	21.8%	2,048,778	22.0%
LES	290,700	5.4%	351,340	5.4%	420,990	5.4%	502,061	5.4%
CUPANCY	152,287	2.8%	160,787	2.5%	170,287	2.2%	179,787	1.9%
MIN	399,603	7.4%	402,274	6.2%	425,495	5.5%	433,742	4.6%
FICERS COMP.(W/Bonus)	215,115	4.0%	249,910	3.9%	153,853	2.0%	179,269	1.9%
PERATING EXPENSES .	1,057,704	19.6%	1,164,311	18.0%	1,170,625	15.0%	1,294,858	13.9%
ET INCOME BEFORE TAX	96,461	1.8%	235,640	3.6%	525,178	6,8%	753,920	8.1%
preciation:	86,429	1.6%	86,429	1.3%	86,429	1.1%	86,429	0.9%
terest	74,452	1.4%	62,919	1.0%	71,659	0.9%	66,137	0.7%
of. Fees/AMORT GDWL	112,750	2.1%	112,750	1.7%	112,750	1.4%	112,750	1.29
3ITDA	370,092	6.9%	497,737	7.7%	796,016	10.2%	1,019,236	10.9%
ash Adjusted Income								
epreciation	86,429	1.6%	86,429	1.3%	86,429	1.1%	86,429	0.9%
rof. Fees/AMORT GDWL	112,750	2.1%	112,750	1.7%	112,750	1.4%	112,750	1.2%
ebt Payments	(144,170)		(144,170)		(144,170)	-1.9%	(144,170)	-1.5%
axes @ 44% (DIVIDEND)	(42,443)	-0.8%	(103,682)		(231,078)	-3.0%	(331,725)	-3.6%
urchase Payment	(400,000)	-7.4%	(500,000)	-7.7%	(600,000)	-7.7%	(200,000)	-2.1%
ASH INCOME	(387,434)		(548,672)		(776,069)	-10.0%	(476,716)	-5.1%
les Margin on Ro Purchases						·		
ssume 20% on 50% of Purchases	\$ 330,857		\$ 397,028	· · · · · · · · · · · · · · · · · · ·	\$ 476,679		\$ 571,708	
ssume 30% on 15% of Purchases	\$ 148,886		\$ 178,663	_	\$ 214,506	_	\$ 257,269	-
Total	\$ 479,743		\$ 575,691	_	\$ 691,185	_	\$ 828,977	

<u></u>	- lat Ohan	\$2MM								
nvelope Jet Shop Bancial Analysis				- <u></u>	oropu			·····	——	
etail P/L		YEAR 1		YEAR 2	OFORM.	YEAR 3		YEAR 4		
ndro.	-	5,400,000	100%	6,480,000	100%	7,780,000	100%	9,331,000	100%	
*		5,750,000	100 /6	0,700,000	100 /8	1 11 00,000	100 /6	3,001,000	100 /6	
urchases		3,308,569		3,970,283		4,766,790		5,717,085		
abor Direc		461,676	8.5%	554,011	8.5%	665,155	8.5%	797,759	8.5%	
minting Su		127,937	2.4%	153,524	2.4%	184,324	2.4%	221,070	2.4%	
	et - Printing	90,175	0.0% 1.7%	108,210	0.0% 1.7%	129,919	0.0% 1.7%	155,819	0.0% 1.7%	
tes & Be	Repairs / Tools	35,104	0.7%	42,125	0.7%	50,576	0.7%	60,659	0.7%	
ivery	nepails / Tools	147,612	2.7%	177,135	2.7%	212,671	2.7%	255,068	2.7%	
preciatio	n	74,762	1.4%	74,762	1.2%	74,762	1.0%	74,762	0.8%	
Cost of Sal	es	4,245,835	78.6%	5,080,050	78.4%	6,084,197	78.2%	7,282,222	78.0%	
oss Mar	gin	1,154,165	21.4%	1,399,950	21.6%	1,695,803	21.8%	2,048,778	22.0%	
Selling	T. & E.	20,000	0.4%	25,000	0.4%	30,000	0.4%	35,000	0.4%	
	Commisions	-	0.0%	· ·	0.0%	-	0.0%	-	0.0%	
	Salaries	189,000	3.5%	226,800	3.5%	272,300	3.5%	326,585	3.5%	
-	Taxes & Benefits	56,700	1.1%	68,040	1.1%	81,690	1.1%	97,976	1.1%	
	Auto - 4 (R&D)	20,000	0.4%	25,000	0.4%	30,000	0.4%	35,000	0.4%	
	Advertising	5,000	0.1%	6,500	0.1%	7,000	0.1%	7,500	0.1%	
	Total	290,700	5.4%	351,340	5.4%	420,990	5.4%	502,061	5.4%	
a cupancy	Rent	75,120	1.4%	75,120	1.2%	75,120	1.0%	75,120	0.8%	
	Trash Removal	5,500	0.1%	6,000	0.1%	6,500	0.1%	7,000	0.1%	
	Utilities	36,000	0.7%	39,000	0.6%	43,000	0.6%	47,000	0.5%	
	Real Estate Taxes	14,000	0.3%	14,000	0.2%	14,000	0.2%	14,000	0.2%	
	Repairs & Maint Depreciation-lease hid	20,000 1,667	0.4% 0.0%	25,000 1,667	0.4% 0.0%	30,000 1,667	0.4% 0.0%	35,000 1,667	0.4% 0.0%	
	Totai	152,287	2.8%	160,787	2.5%	170,287	2,2%	179,787	1.9%	
DMIN	Salaries	73,000	1.4%	76,650	1.2%	80,483	1.0%	84,507	0.9%	
	Taxes & Benefits	21,900	0.4%	22,995	0.4%	24,145	0.3%	25,352	0.3%	
	Retirement/401k Plan	j -	0.0%	-	0.0%	-	0.0%	-	0.0%	
=	Insurance	32,000	0.6%	35,000	0.5%	38,000	0.5%	41,000	0.4%	
	Office	30,000	0.6%	33,000	0.5%	36,000	0.5%	38,000	0.4%	
-	Interest	74,452	1.4%	62,919	1.0%	71,659	0.9%	66,137	0.7%	
	Professional	5,000	0.1%	6,000	0.1% 0.1%	7,000 5,000	0,1% 0,1%	8,000 5,000	0.1%	
	Other Talanhana	5,000 24,000	0.1% 0.4%	5,000 24,960	0.1%	25,958	0.1%	26,997	0.1% 0.3%	
	Telephone Depreciation FFE	10,000	0.2%	10,000	0.2%	10,000	0.1%	10,000	0.3%	
_	Data Processing	4,000	0.1%	5,000	0.1%	6,000	0.1%	7,000	0.1%	
	Service Contracts/Dues	7,500	0.1%	8,000	0.1%	8,500	0.1%	9,000	0.1%	
	Goodwill Arnort.	112,750	2.1%	112,750	1.7%	112,750	1.4%	112,750	1.2%	
	Total	399,603	7.4%	402,274	6.2%	425,495	5.5%	433,742	4.6%	
Operating	Income	311,576	5.8%	485,550	7.5%	679,031	8.7%	933,189	_ 10.0%	
Officers Sa	alaries	156,000	2.9%	156,000	2.4%	78,000	1.0%	78,000	0.8%	
Officers To	exes & Benefits	35,000	0.6%_	35,000	0.5%_	17,500	0,2%			
	Total	191,000	3.5%	191,000	2.9%	95,500	1.2%	95,500	1.0%	
Net Income (Before PS,Taxes)		120,576	2.2%	294,550	4.5%	583,531	7.5%	837,689	9.0%	
Officers' Bonus		24,115	0.4%	58,910	0.9%	58,353	0.8%	83,769	0.9%	
Net Income (Before Taxes)		96,461	1.8%	235,640	3.6%	525,178	6.8%	753,920	8,1%	
Depreciation	non	86,429	1.6%	86,429	1.3%	86,429	1.1%			
Interest Prof. Fees	/AMORT GDWL	74,452 112,750	1.4% 2.1%	62,919 112,750	1.0% 1.7%	71,659 112,750	0.9% 1.4%			
		370,092	6.9%	497,737	7.7%	796,016	10,2%			
EBITDA		310,032	U.370	→ə:,i əi	<u> </u>	7 90,0 10	14,470	1,010,400	10.5%	

YEAR 4

753,920

86,429

(59,901)

185,427

771,999

(427,829)

(344,170)

(771,999)

(0)

(0)

0

(193,875)

Proforma \$2MM Envelope Jet Shop YEAR 2 YEAR 3 YEAR 1 CASH FLOW **OPERATING ACTIVITIES:** 235,640 525,178 96,461 NET INCOME ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED FROM OPERATIONS: 86,429 86,429 86,429 DEPRECIATION CHANGE IN ACCOUNTS RECEIVABLE (65,651) (135,000) (162,500) CHANGE IN PREPAID EXPENSES (50,207)(59,090)(41,711)**CHANGE IN INVENTORIES** 112,750 112,750 112,750 CHANGE IN OTHER ASSETS CHANGE IN ACCOUNTS PAYABLE (41.805)132,635 157,382 AND OTHER LIABILITIES 390,743 NET CASH PROVIDED BY OPERATIONS 129,094 669,032 INVESTING ACTIVITIES: PURCHASE OF PROPERTY AND EQUIPMENT NET CASH PROVIDED (USED IN) **INVESTING ACTIVITIES** FINANCING ACTIVITIES: 253,672 253,427 75,138 PROCEEDS (PAYMENT) FROM CREDIT LINE PROCEEDS (PAYMENT) FROM ON LONG TERM DEBT AND CAPITAL LEASES (400,000)(644,170) (744,170) CHANGE IN LOAN RECEIVABLE- OFFICER **DIVIDENDS PAID / TAXES NET CASH PROVIDED (USED IN)** (390,743) (669,032)**FINANCING ACTIVITIES** (146,328) NET INCREASE (DECREASE) IN CASH (17, 234)(0)CASH BEGINNING OF YEAR 17,234 (1)

CASH END OF YEAR

(1)

(2)

(0)

Financial Analysis RATIOS					
CURRENT RATIO					
RETURN ON ASSETS					
DEBT TO EQUITY					
COVERAGE RATIO					
INVENTORY TURNS					
INVENTORY DAYS					
A/R TURNS					
A/R DAYS					
A/P TURNS					
A/P DAYS					
AII DATO					
PURCHASES					
GROSS MARGIN					
OPERATING PROFIT					

PROFORMA									
YEAR A	YEAR B	YEAR C	YEAR D						
0.78	0.70	0.73	1.01						
3.20%	7.84%	17.44%	24.73%						
29.47	7.85	2.45	0.94						
(0.72)	(0.45)	0.86	5.22						
21.60	19.50	20.84	19.84						
16.9	18.7	17.5	18.4						
	0.40	0.04	40.40						
8.41	9.13	9.84	10.13						
43	40	37	36						
5.12	5.62	6.11	6.77						
71	65	60	54						
61.27%	61.27%	61.27%	61.27%						
21.37%	21.60%	21.80%	21.96%						
1.79%	*	6.75%	8.08%						
1.79%	3.64%	0.10%	0.0070						

Case 1:02-cv-02017-WMN